

# Material Handling Obstacles – When you must move the **ROCK!!**



Drew Bossen - Atlas IPS

Lisa Krefft - MyAbilities

Scott Ege - Ege Worksmart Solutions



Drew Bossen, PT, MBA, is the Executive Vice President of Atlas Injury Prevention Solutions. He has a strong clinical background rooted in the assessment and evaluation of the injured worker. Over the past 30+ years he has worked with numerous organizations across the country providing organizational solutions in ergonomics, pro-active safety and wellness. His strengths lie in clinical application and systems thinking.



Lisa Krefft OTR/L, MSLc is Vice President of Partner Relations at MyAbilities Technologies. Lisa has provided on-site employer prevention & rehabilitation programs for national multi-site employers and insurers, delivering superior outcomes with average 4:1 ROI. Having acquired unique operational knowledge across industry sectors over her 30-year career as an OT, Lisa's passion is working with customers in their pursuit of workplace safety to implement innovative solutions integrating technology to transform safety culture.



Scott Ege, PT, MS is President of Ege WorkSmart Solutions PC. Scott has provided comprehensive and integrated solutions for manufacturing, office, retail, and healthcare industries throughout his 30-year career. Scott is the creator of the innovative and nationally recognized programs titled Stretch It Out!® and PowerMoves™.

# Our Challenge...

 We were challenged with developing a <u>SUSTAINABLE</u> material handling solution when the deployment of traditional material handling aids/tools were not feasible; sometimes you must move the ROCK (aka: mattress, sofa, or dresser).



# Our Challenge























Centered









Close





Wide Base

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### Our Challenge... Quantify the Affect



- Material handling training has always gotten a bad rap as being less than effective in reducing risk.
- To dispel those concerns, we have engaged in a study utilizing an advanced motion capture technology to quantify the reduction of:
  - Ranges of motion and
  - Muscular recruitment

# Lift, Carry, Push, Pull





### **Traditional Training Approaches**

- Classroom Lecture (i.e. "Back Class")
- Demonstration
- "keep your back straight & bend your knees"
- Now, go back to work...
- Zzzzzz
- Result????



















How do we get people moving better and reduce the risk of injury??

# **Challenge Worker Thinking**

No pain = Safe





#### Workers don't watch themselves work





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# **Movement & Risk (Demand)**





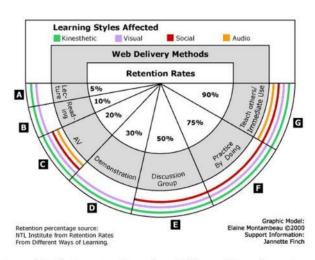




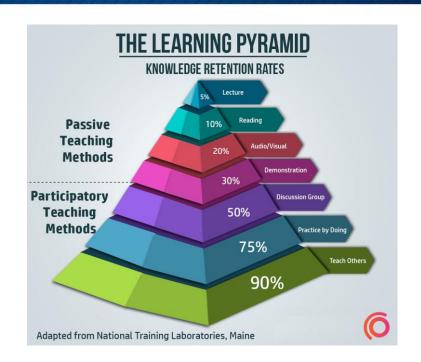
- Standardize work methods and tools
- Recognize & change high risk behaviors
- Choices = Consequences
- Musculoskeletal Health
- Create ENGAGEMENT
- Keep it Simple!!

### Learning Model: Engagement

#### Learning and Retention



NTL Institute. (2000). Retention Rates from Different Ways of Learning.







- Train-the-Trainer Model
- Job-specific / Customized
- Participatory (experiential learning)
- > Ergonomics
- Library of "Moves"
  - lifting, pushing, pulling, cranking...
  - postures, positions











- Musculoskeletal Health
  - recovery
  - wellness
- > Application immediate impact
- Employer & Employee both benefit
- > Holistic Approach

### The Moves...You Gotta Feel It!



"Centered"

The head, shoulders, arms, and trunk are essentially CENTERED within the workers "invisible cylinder".

From an energy or strength standpoint, the more we put our head or arms outside this cylinder, the more our MPG decreases.









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### Validation?





- "More Than a Feeling"
- Reduce Demand
  - EMG
  - Movement
- Methodology
- > "Core" Moves
- > All Moves

### Validation?







- body part / area



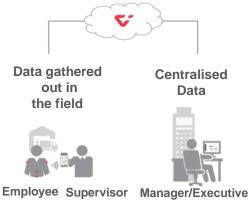
- body part / area



## **Technology Approaches**

#### **WEARABLE SENSORS**









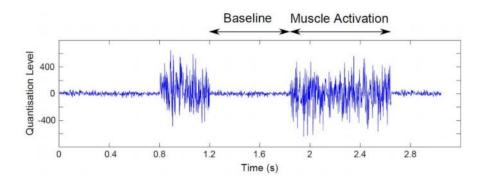
#### **Artificial Intelligence- PDAi**







### What are we measuring?



**EMG – Muscular Recruitment** 

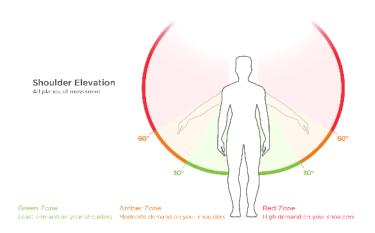




## **Measuring Movement**

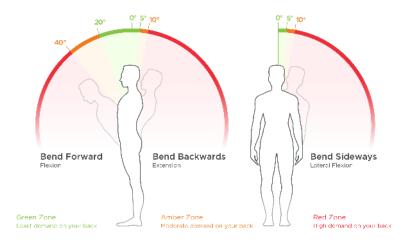
#### ViSafe Shoulder Movement Zones

Colour coded zones indicate shoulder movement risk level



#### ViSafe Low Back Movement Zones

Colour coded zones indicate lumbar movement risk level

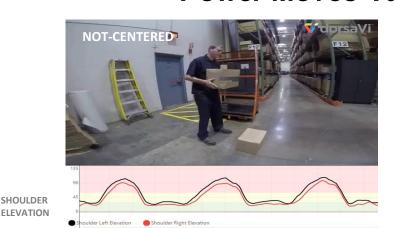


Shoulder

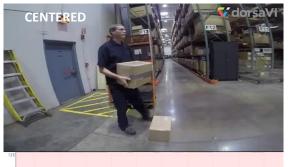
Back

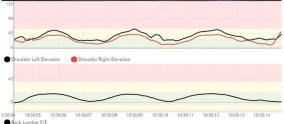
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#### Power Moves Validation- "Centered"

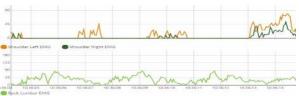


10:35:02 10:35:03 10:35:04 10:35:05 10:35:06 10:35:07 10:35:08









#### PowerMoves™ Improves Safety & Efficiency:

- "Centered" reduced the amount of time workers spent in moderate to higher risk movement zones by <u>100%</u> for the shoulders and <u>87%</u> for the low back.
- Moving more efficiently with Centered reduces muscle fatigue via EMG by <u>79%</u> for the shoulders <u>44%</u> in the low back

**BACK** 

FLEX/EXT

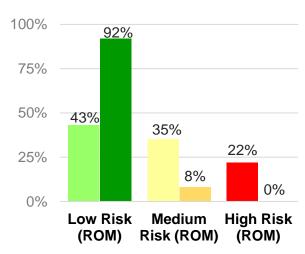
### **Powerful Results**



		Movement	Fatigue (EMG)
Wid	Center Wide Close	100% reduction in time spent in moderate to high risk zones for the shoulders	38% reduction in shoulders
		94% reduction in time spent in moderate to high risk zones for the back	32% reduction in back
		*% reduction relates to time spent in specified movement zones	*EMG measures are an average of the worker's muscle activity over task the whole task

### **Higher Demand (Risk) ——Lower Demand (Risk)**

#### **Lower Back**









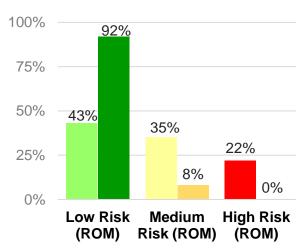
#### "Centered"





### **Higher Demand (Risk) ——Lower Demand (Risk)**



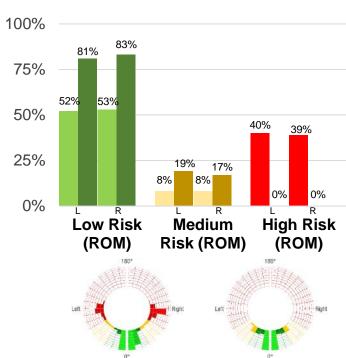








#### **Shoulders**

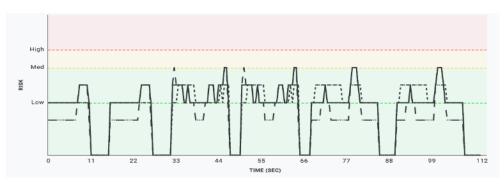


# Preventing Injury with Risk Analysis and daily coaching using PDAi

Record, Upload see Risk...



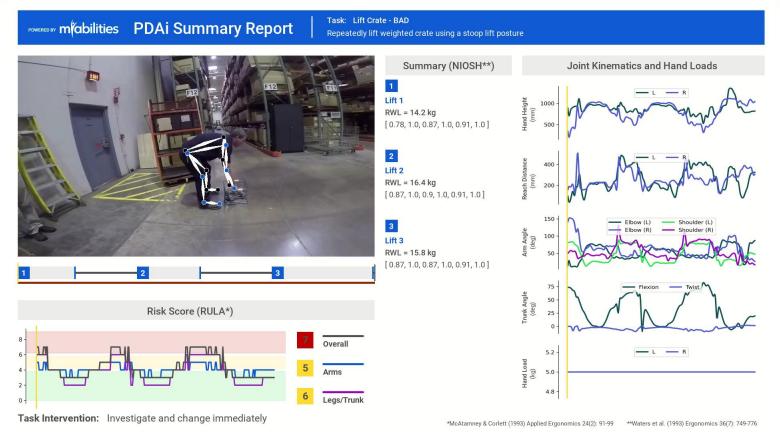
Al generates a report of human skeletal motion and injury risk exposure to work activity directly from cell phone videos.



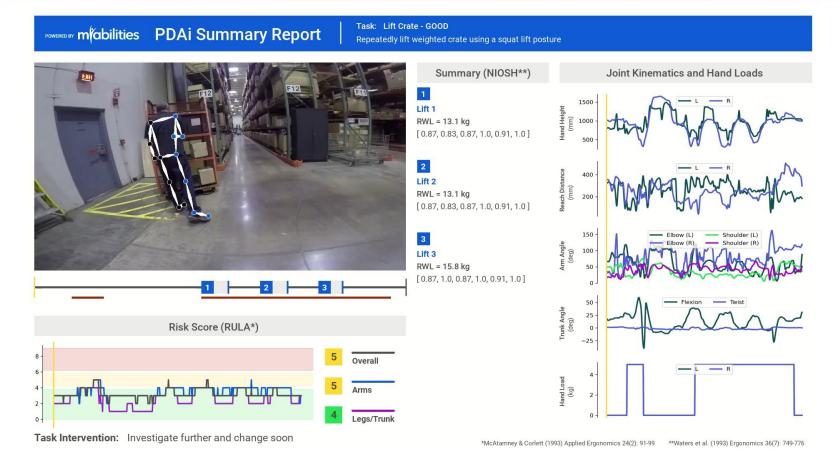




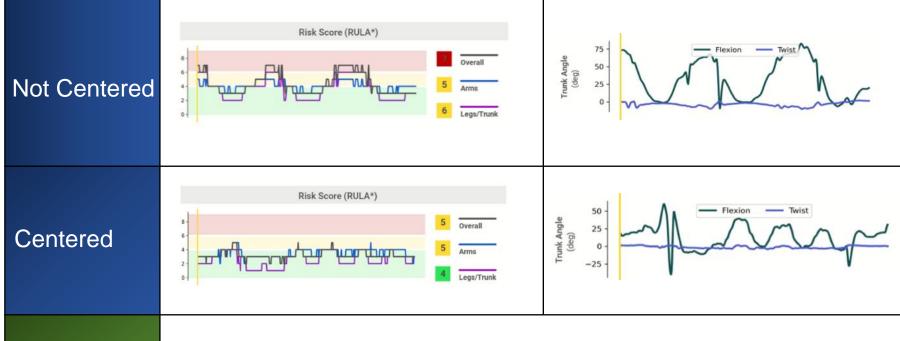
#### On-Site or Remote PowerMoves™ Job Specific coaching & validation



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Conclusion

"Centered" significantly reduces the overall risk score

More to come in 2020-2021!!

# Our Challenge...

 We were challenged with developing a <u>SUSTAINABLE</u> material handling solution when the deployment of traditional material handling aids/tools were not feasible; sometimes you must move the ROCK (aka: mattress, sofa, or dresser).



### Outcomes...

Global
Warehouse / Transportation / Logistics
Employer



Pilot Launch: Three Warehouse locations

Measures	2019	2020	Result
Sprain / Strain Injuries (OSHA Recordable)	3	0	100% Reduction
Lost Time Injury	1	0	100% Reduction
Restricted Duty Days	285	14	95% Reduction
Near Miss Reports	129	65	50% Reduction
Information Only Report	22	74	235% Increase

### Outcomes...

First to Final Mile Concierge Delivery Service



28%
Reduction
in Lost
Time
Injuries



# **Next Steps & Questions**

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# Manual Material Handling Bootcamp Case Study



2020





**Brock Anderson** Ms, CPE, LSSBB, CSCS

Owner & Principal Consultant





Jayne Welliver ASP
Safety & Loss Prevention Mgr.







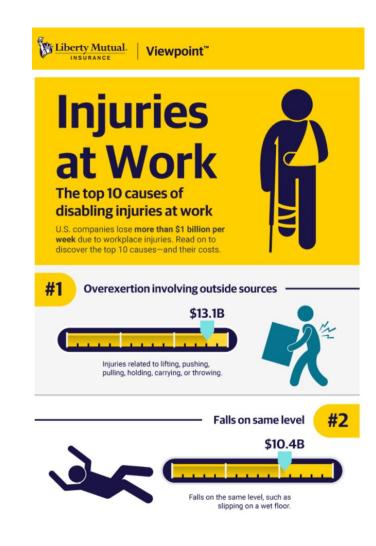
- 1. Provide educational information that can be utilized with your employees.
- 2. Showcase the training infrastructure which has been proven successful.
- 3. Provide a case study results and testimonials from past/current participants.



# Overexertion Injuries

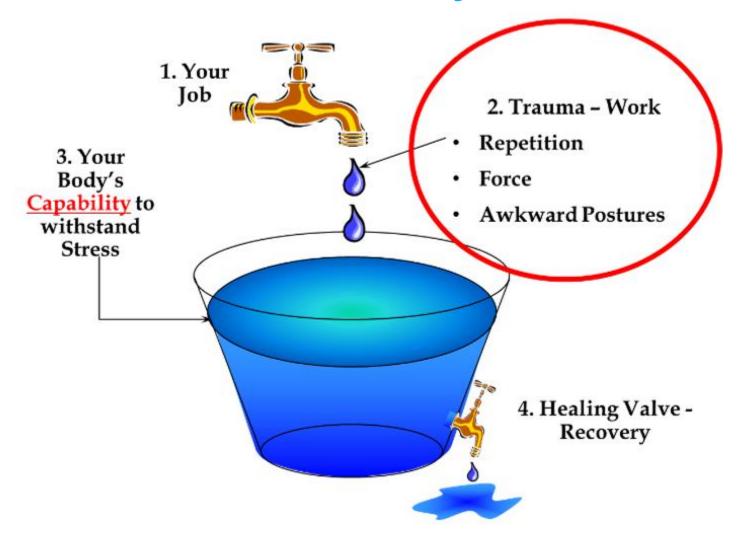








# Overexertion Injuries





# What is Manual Material Handling?

Any handling task involving the human body as the main "power source".

- Lifting
- Lowering
- Pushing
- Pulling
- Carrying
- Holding
- Resisting











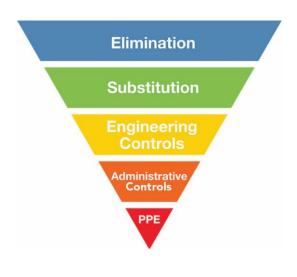


### **Reduce Overexertion**

#### Inside 4 Walls



- Supplier Box Weight
- Warehouse Optimization
- Engineering Labor Standards
- Equipment
- Job Rotation



### Dynamic Environment



- Behavior Change
- Safety Lifting Techniques



#### **Voice of the Customer(s) Sampling**

"We need training that is customized to our operations."

Jason Broshear
 Director EHS



"Our employees respond best to hands on application."

Danielle McDonald
 Warehouse Manager



"Retention is key. We want employees to have a positive and memorable experience."

- Erin Smith Safety Manager



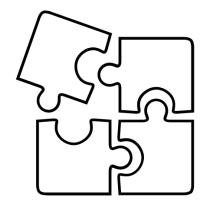
"Conducting training without disrupting operations is a huge plus for us."

- Rachel Maccabee
Director Risk Management





### **Value Add Elements**



Customized (Applicable)



Hands On (Engagement)



Memorable (Impactful)



Flexible (Agenda)



### **Infrastructural Components**



Learn It (Classroom)



Do It (Obstacle Course)



See It (Video Analysis)





### **Classroom Training & Hands On Activities**





#### 1. BASE OF SUPPORT – SPREAD YOUR FEET

If your legs are together, the stress from MMH will be on your lower back. Keeping a wide stance allows larger muscles in the legs to do the work.

- Helps maintain balance
- Distributes weight of load to large leg muscles
- Provides strength and stability







### 2. KNEES BENT – BEHIND TOES





Knees past toes puts great amount of stress on knee joint. This can lead to injury.

Notice: For this to be accomplished heels will need to stay on the ground.



#### 3. KNEES BENT - BACK STRAIGHT

Postural positions that make you more "Powerful"







#### **HOW TO HAVE GOOD POSTURE:**

Pretend you have an imaginary rope attached to the top of your head. Pull that rope up to the sky and your posture will improve!



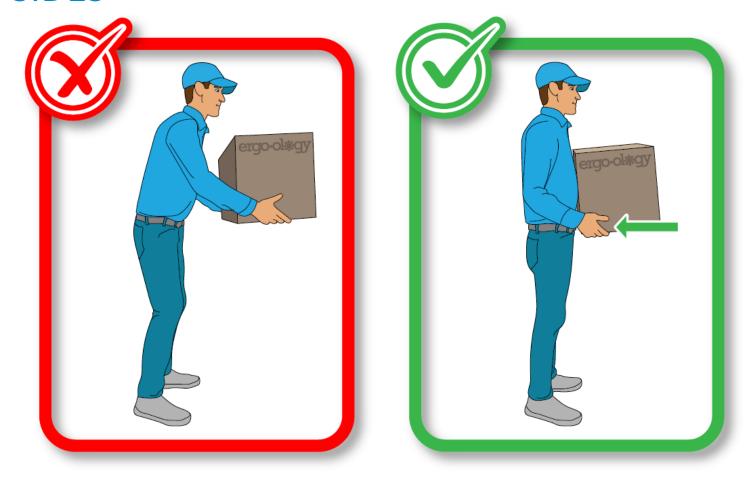
### 4. AVOID TWISTING – "Point your Toe & Before you Go"







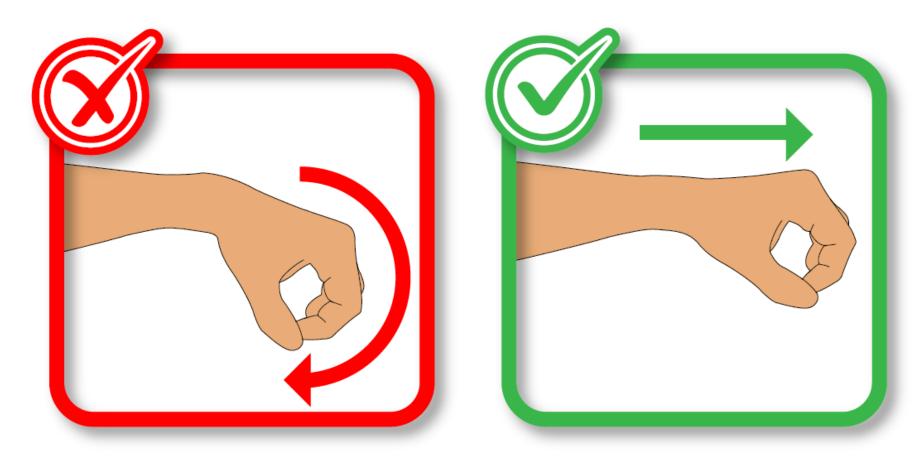
### 4. ELBOWS BY SIDES



Carrying objects close to the body reduces stress on the shoulders and back.



### 5. WRISTS STRAIGHT



Grip strength is much weaker when the wrist is bent thus, the body must work harder to have the same output.



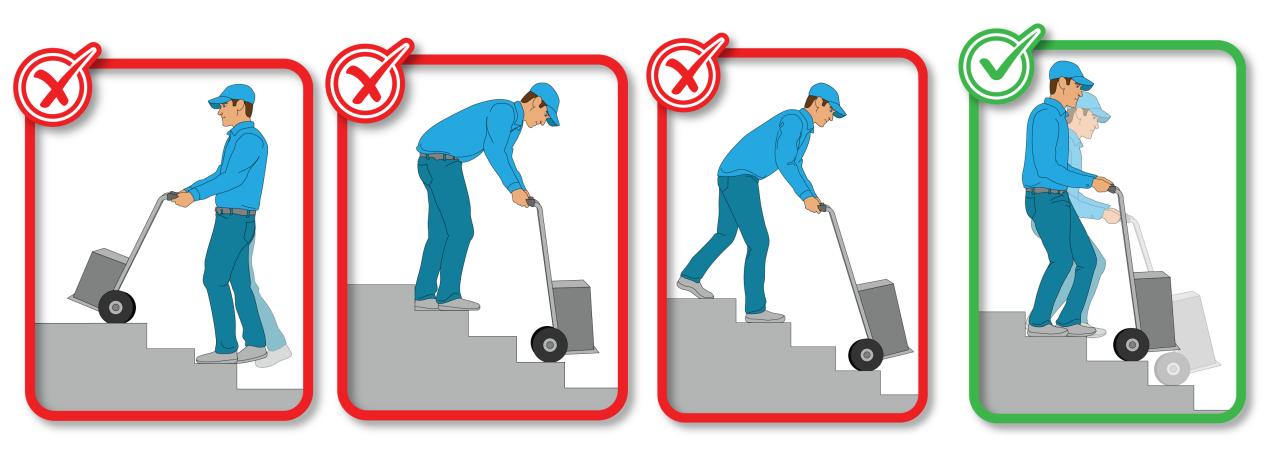
## **Specific Application Discussions**



Ensure to slide the object towards the body prior to lifting.



## **Specific Application Discussions**





### Train the Trainer

Warehouse EE

**Truck Driver** 

**Driver Supervisor** 



#### **Local Supervisors**

- Learned Classroom Material
- Apply Learnings By Teaching

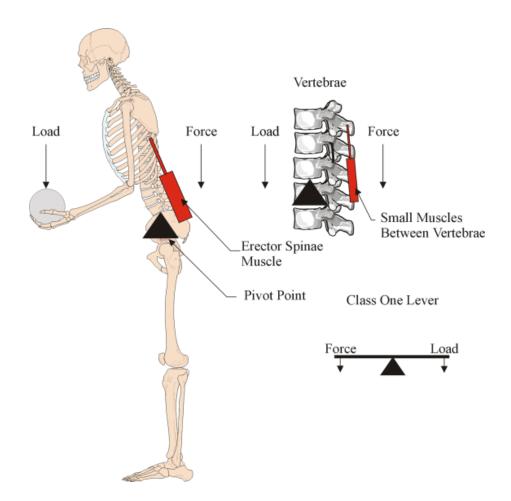


#### **Local Supervisors**

- Learned Obstacle Course Material
- Apply Coaching Employees through Video Recording



### "Train the Trainer" - Content



Erector Spinae serve as "bodyguards" for the spine.

Muscles can't protect the spine if fatigued.

Back Muscles are up against significant force based on the lever in the back favoring "balance" vs. force.

Picking up a 10lbs object creates shear forces of 1,150lbs. of force on the L4/L5 disks.





## Live Obstacle Course (Drivers)







## Video Analysis

See It



**Local Supervisor** 

Driver

Safety Mgr.

Warehouse EE



### **Train-The-Trainer Certifications**

Supervisors & Safety Managers





### Jayne Welliver

### **Experience**

- 25+ years of Safety Experience
- Construction/Maintenance, Manufacturing, Transportation
- Still learning!!

### **Responsibilities**

- Communicating KBI and performance trends to MU Leaders
- Developing strategies to improve KBI performance
- Providing assessments, feedback, and actions for continual improvement in compliance and safety culture

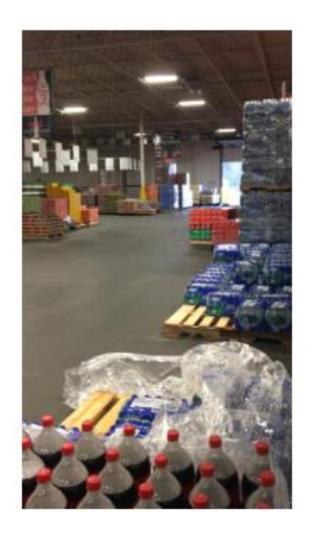
### **Ohio Market Unit**

#### **12 Distribution Centers**

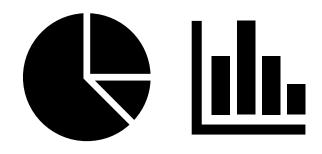




# **Behavior Change (Warehouse)**



### How we got here







"Fish where the Fish Are"

- Strain/Sprains
- Delivery Drivers
- ?? Impactful

Pushing the Rock/ Doubts

- OSHA
- Ergo Training
  - Too Technical

Content + Delivery

- Drives Improvement
- Adult Learning
- FUN!



### **Train the Trainer**



#### **Scalable**

- Multiple Trainers
- Sustainable



#### **Informative**

- Challenging
- Eye Opening



#### **Empowering**

- Soft Skills
- Leadership Growth



#### Team / Culture

- Inclusion
- Team Bonding Event
- Moral Booster





### **Driver Testimonial**





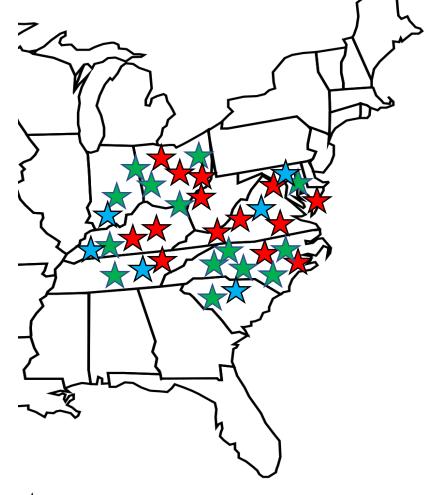
### Results

## **Ohio Market Unit**

**29% ↓ Ergo Injuries** 

## **Akron DC**

**60% ↓ Ergo Injuries 75% ↓** Claim Cost





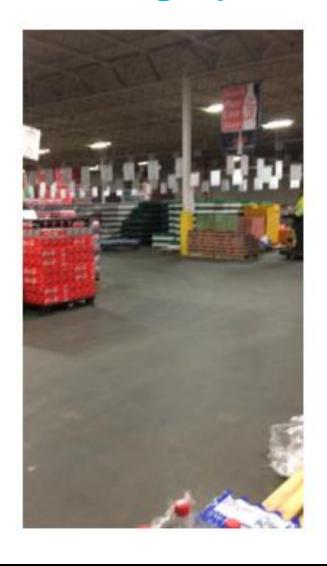


**Expansion Plan 2020 (13) Bootcamp Completed (14) Bootcamp Completed (7)** 





## **Behavior Change (Warehouse)**





# Key Take Away(s)

Information must be applicable / customized to gain acceptance

Let employees' coach you on their opportunities (soft coaching)

- Defensiveness ≠ Behavior Change

Make it FUN! Bring in a competition yet still drive the point.

Make it scalable. Training local resources is key.





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